



### USING POLYNOMIAL MODELING TO UNDERSTAND SERVICE QUALITY IN E-GOVERNMENT WEBSITES

#### **Rohit Nishant**

Département de systèmes d'information organisationnels, Faculté des sciences de l'administration, Université Laval, 2325, rue de la Terrasse, QC G1V 0A6, CANADA {rohit.nishant@fsa.ulaval.ca}

#### Shirish C. Srivastava

Information Systems & Operations Management Department, HEC Paris, 1 Rue de la Libération, Jouy en Josas Cedex, 78351 FRANCE {srivastava@hec.fr}

#### Thompson S. H. Teo

Department of Analytics and Operations, School of Business, National University of Singapore, SINGAPORE {bizteosh@nus.edu.sg}

## **Appendix A**

### Key IS and Service Quality Research Using Nonlinear Methods I

Authors	Method	Results
Fullerton and Taylor (2002)	203 respondents in auto repair service setting and 252 respondents in hairstyling service setting. Analysis using polynomial regression.	Weak support for nonlinear relationship between service quality and loyalty intentions. Strong sup- port for nonlinear relationships between satisfaction and loyalty intentions—the effect is more positive at higher levels of satisfaction than at lower levels.
Klein et al. (2009)	150 respondents from manufacturing and service industries. Analysis using polynomial regression and response surface modeling.	Nonlinear relationship between service quality and satisfaction.
Falk et al. (2010)	Data from 456 online shoppers and 558 portal users. Analysis using nonlinear structural equation modeling.	Functional-utilitarian quality attributes lose their ability to delight customers as relationship matures. Only for more experienced customers do hedonic quality attributes exhibit an increasing effect on satisfaction.
Venkatesh and Goyal (2010)	Data from 1,143 employees over six months. Analysis using polynomial regression and response surface modeling.	Both positive and negative disconfirmation result in lower continuance intention.
Finn (2011)	Data from 20 consumers making one website visit per day for 20 successive weekdays (i.e., a total of 20 websites). Analysis using polynomial regression.	Some evidence of nonlinear effects of service quality.

Authors	Method	Results
Benlian (2013)	Survey data from 169 matched pairs of IS professionals and users. Analysis using polynomial regression and response surface modeling.	Perceptual (in)congruence between IS users and IS professionals can have a nonlinear effect on user satisfaction.
Brown et al. (2014)	Field study of 1,113 participants. Analysis using polynomial regression and response surface modeling.	Test six different models of expectation confirmation. Found assimilation contrast to be the best model to explain relationships between expectations and experiences and dependent variables (intention, use and satisfaction).
Lankton et al. (2016)	Data from three use contexts. Analysis using polynomial regression and response surface modeling.	Demonstrates that the linear/nonlinear relationship of disconfirmation with trusting intention is dependent on the level of expectation maturity (defined as the length of introductory period).

## Appendix B

### **Survey Measures I**

Expected Service Quality (Kettinger and Lee 1994; Pitt et al. 1995; Teo et al. 2008)

- SQEX1: When government websites promise to do something by a certain time, they will do so
- SQEX2: Government websites will (i) provide dependable services
- SQEX3: (ii) provide services at the times they promise

SQEX4: (iii) give prompt service to citizens

- SQEX5: (iv) be responsive to citizens' request
- SQEX6: (v) instill confidence in citizens
- SQEX7: (vi) give personalized attention to citizens (dropped)
- SQEX8: (vii) facilitate personal attention to citizens (dropped)
- SQEX9: (viii) be designed with citizens' best interests at heart
- SQEX10: (ix) be designed to satisfy the needs of citizens

Perceived Service Quality (Kettinger and Lee 1994; Pitt et al. 1995; Teo et al. 2008)

- SQPE1: When this WEBSITE promises to do something by a certain time, it does so
- SQPE2: This WEBSITE (i) provides dependable services
- SQPE3: (ii) provides services at the times it promises
- SQPE4: (iii) gives prompt service to users
- SQPE5: (iv) is responsive to users' requests
- SQPE6: (v) instills confidence in users
- SQPE7: (vi) gives personalized attention to users (dropped)
- SQPE8: (vii) facilitates personal attention to users (dropped)
- SQPE9: (viii) is designed with users' best interests at heart
- SQPE10: (ix) is designed to satisfy the needs of its users
- Continued Use Intention (Bhattacherjee 2001; Teo et al. 2008)
- INCO1: I intend to continue using this WEBSITE rather than discontinue it

INCO2: My intentions are to continue using this WEBSITE rather than use any alternative means (offline interaction with the government agency)

INCO3: I would not discontinue my use of this WEBSITE

Note: Items with lower factor loadings (italicized) dropped. Some of the items have been used in Teo et al. (2008)

## **Appendix C**

### Factor Loadings I

	Expected Service Quality	Perceived Service Quality	Continued Use Intention	
SQEX1	.75	.33	.32	
SQEX2	.78	.40	.48	
SQEX3	.80	.40	.34	
SQEX4	.75	.36	.25	
SQEX5	.70	.49	.26	
SQEX6	.66	.35	.18	
SQEX9	.60	.49	.26	
SQEX10	.69	.52	.32	
SQPE1	.50	.73	.37	
SQPE2	.44	.82	.40	
SQPE3	.50	.83	.33	
SQPE4	.45	.84	.36	
SQPE5	.45	.81	.42	
SQPE6	.36	.71	.33	
SQPE9	.49	.81	.40	
SQPE10	.48	.83	.43	
INCO1	.32	.39	.82	
INCO2	.32	.37	.76	
INCO3	.44	.41	.85	

**Note:** SQEX, SQPE, and INCO stand for expected service quality, perceived service quality, and continued use intention, respectively.

## Appendix D

### Intercorrelation Matrix for Variables in the Polynomial Regression Analysis I

S/N	Construct	1	2	3	4	5
1	Expected Service Quality	1				
2	Perceived Service Quality	.58*	1			
3	(Expected Service Quality) <sup>2</sup>	22*	02	1		
4	(Perceived Service Quality) <sup>2</sup>	13	40*	.35*	1	
5	Expected Service Quality × Perceived Service Quality	02	22*	.56*	.73*	1
6	Continued Use Intention	.44*	.55*	13	21	22

**Note**: \*p < .05

## **Appendix E**

### Formulae to Compute Surface Test Statistics

- $a_1 = (b_1 + b_2)$ , where  $b_1$  is the unstandardized coefficient for expected service quality and  $b_2$  is the unstandardized coefficient for perceived service quality. The significance of  $a_1$  is tested using  $t = a_1 / \sqrt{(SE_{b1}^2 + SE_{b2}^2 + 2COV_{b1b2})}$ .
- $a_{2} = (b_{3} + b_{4} + b_{5}), \text{ where } b_{3} \text{ is the unstandardized coefficient for (expected service quality)}^{2}, b_{4} \text{ is the unstandardized coefficient for (expected service quality)}^{2}, b_{4} \text{ is the unstandardized coefficient for (expected service quality)}^{2}. The significance of a_{2} \text{ is tested using } t = a_{2} / \sqrt{\left(SE_{b3}^{2} + SE_{b4}^{2} + SE_{b5}^{2} + 2COV_{b3b4} + 2COV_{b4b5} + 2COV_{b3b5}\right)}.$

 $a_3 = (b_1 - b_2)$ . The significance of  $a_3$  is tested using  $t = a_3 / \sqrt{(SE_{b1}^2 + SE_{b2}^2) - 2COV_{b1b2}}$ .

 $a_4 = (b_3 - b_4 + b_5)$ . The significance of  $a_4$  is tested using  $t = a_4 / \sqrt{(SE_{b3}^2 + SE_{b4}^2 + SE_{b5}^2) - 2COV_{b3b4} + 2COV_{b3b5} - 2COV_{b4b5}}$ 

(Shanock et al. 2010, 2014).

## **Appendix F**

### Robustness Checks

Like the estimates for mean-centered variables, the estimates for scale-centered variables also supported our findings. In addition to checking the data for outliers and using standard errors robust against potential issues of heteroscedasticity, we used robust regression, which is robust to violation of various underlying assumptions behind conventional regression. The estimates from the robust regression supported our findings. System quality and information quality may affect service quality (Xu et al. 2013). Also, information quality and system quality could influence use intention (Teo et al. 2008). Therefore, we tested a polynomial model with system quality and information quality as control variables. We controlled for heteroscedasticity and outliers. System quality and information quality were measured using scales adapted from Seddon and Kiew (1996). The estimates for our constructs (linear and higher-order terms of expected and perceived service quality) were similar to the estimates in our original polynomial model, thereby supporting the robustness of our estimates.

### Appendix G

### Post Hoc Analysis: Effect of Purpose of Visit

Users visit e-government websites for informational and transactional purposes (Teo et al. 2008). Informational use includes browsing, downloading, and passively observing and obtaining information. Transactional use includes activities such as messaging and transacting, where users actively engage with the government agency through the website. When visitors use e-government websites, they learn about the various functionalities and become more skilled in using IS in general. Such experiential learning, called *service learning*, occurs while human needs are addressed (Lester et al. 2005). Learning levels may differ according to purposes for visiting e-government websites. Dimensions of service quality such as reliability and responsiveness may have varying consequences depending on users, and so service quality may have different effects on continued use intentions. Thus, we examine whether purposes for visiting websites influence the relationships in our polynomial model. The analysis further contextualizes our findings. Results from the polynomial model suggest significant estimates for perceived service quality. We extended our model to include the interaction terms of expected and perceived service quality (linear and

quadratic terms) with use (active/passive). We asked respondents to list Singapore websites that they have accessed along with their broad reasons for doing so, aligned with specific options such as browsing, downloading, messaging, and transacting. We classified respondents as passive users if they accessed e-government websites for merely browsing and downloading. Others were considered active users. Our approach reveals the main functionalities. The estimates for the interaction terms of perceived service quality are significant. The interaction plot (Figure G1) suggests that for both active and passive users, use intention increases with an increase in perceived service quality. However, passive users show a steeper increase in use intention. Perhaps active users are more knowledgeable than passive users about the functions and limitations of e-government websites. Thus, service quality is more consequential for passive users.



## **Appendix H**

# Distinction between Satisfaction and Use Intention in the Context of E–Government Websites

We argued that in the context of e-government websites, the implications of agreement and disagreement between perceived and expected service quality for satisfaction and for use intention could be different. The underlying rationale is that the available alternatives are inferior to the focal IS in question (e-government websites). We examined whether our assertion is empirically valid by testing a quadratic model with satisfaction as the dependent variable. We measured satisfaction using four items based on Seddon and Kiew (1996). The results showed that the estimates for different explanatory variables are often opposite in direction relative to the estimates for use intention. The response surface for satisfaction (Figure H1) is concave in nature, similar to the response surface reported in prior research (Brown et al. 2012, 2014; Venkatesh and Goyal 2010).



#### References

- Benlian, A. 2013. "Effect Mechanisms of Perceptual Congruence between Information Systems Professionals and Users on Satisfaction with Service," Journal of Management Information Systems (29:4), pp. 63-96.
- Bhattacherjee, A. 2001. "Understanding Information Systems Continuance: An Expectation-Confirmation Model," *MIS Quarterly* (25:3), pp. 351-370.
- Brown, S., Venkatesh, V., and Goyal, S. 2012. "Expectation Confirmation in Technology Use," *Information Systems Research* (23:2), pp. 474-487.
- Brown, S., Venkatesh, V., and Goyal, S. 2014. "Expectation Confirmation in Information Systems Research: A Test of Six Competing Models," *MIS Quarterly* (38:3), pp. 729-756.
- Falk, T., Hammerschmidt, M., and Schepers, J. 2010. "The Service Quality-Satisfaction Link Revisited: Exploring Asymmetries and Dynamics," *Journal of the Academy of Marketing Science* (38:3), pp. 288-302.
- Finn, A. 2011. "Investigating the Non-Linear Effects of E-Service Quality Dimensions on Customer Satisfaction," *Journal of Retailing and Consumer Services* (18:1), pp. 27-37.
- Fullerton, G., and Taylor, S. 2002. "Mediating, Interactive and Nonlinear Effects in Service Quality and Satisfaction with Services Research," *Canadian Journal of Administrative Sciences* (19:2), pp. 124-136.
- Kettinger, W. J., and Lee, C. C. 2005. "Zones of Tolerance: Alternative Scales for Measuring Information Systems Service Quality," *MIS Quarterly* (29:4), pp. 607-623.
- Klein, G., Jiang, J., and Cheney, P. 2009. "Resolving Difference Score Issues in Information Systems Research," MIS Quarterly (33:4), pp. 811-826.
- Lankton, N., McKnight, D. H., Wright, R. T., and Thatcher, J. B. 2016. "Research Note—Using Expectation Disconfirmation Theory and Polynomial Modeling to Understand Trust in Technology," *Information Systems Research* (27:1), pp. 197-213.
- Lester, S. W., Tomkovick, C., Wells, T., Flunker, L., and Kickul, J. 2005. "Does Service-Learning Add Value? Examining the Perspectives of Multiple Stakeholders," *Academy of Management Learning & Education* (4:3), pp. 278-294.
- Pitt, L. F., Watson, R. T., and Kavan, C. B. 1995. "Service Quality: A Measure of Information Systems Effectiveness," *MIS Quarterly* (19:2), pp. 173-187.
- Seddon, P. B., and Kiew, M. Y. 1996. "A Partial Test and Development of the DeLone and McLean Model of IS Success," *Australasian Journal of Information Systems* (4:1), pp. 90-109.
- Shanock, L. R., Baran, B. E., Gentry, W. A., Pattison, W. A., and Heggestad, E. D. 2010. "Polynomial Regression with Response Surface Analysis: A Powerful Approach for Examining Moderation and Overcoming Limitations of Difference Scores," *Journal of Business Psychology* (25:4), pp. 543-554.
- Shanock, L. R., Baran, B. E., Gentry, W. A., Pattison, S. C., and Heggestad, E. D. 2014. "Erratum to: Polynomial Regression with Response Surface Analysis: A Powerful Approach for Examining Moderation and Overcoming Limitations of Difference Scores," *Journal of Business Psychology* (29:1), p. 161.

- Teo, T. S. H., Srivastava, S. C., and Jiang, L. 2008. "Trust and Electronic Government Success: An Empirical Study," *Journal of Management Information Systems* (25:3), pp. 99-131.
- Venkatesh, V., and Goyal, S. 2010. "Expectation Disconfirmation and Technology Adoption: Polynomial Modeling and Response Surface Analysis," *MIS Quarterly* (34:2), pp. 281-303.
- Venkatesh, V., Hoehle, H., and Aljafari, R. 2014. "A Usability Evaluation of the Obamacare Website," *Government Information Quarterly* (31:4), pp.669-680.
- Xu, J. D., Benbasat, I., and Cenfetelli, R. T. 2013. "Integrating Service Quality with System and Information Quality: An Empirical Test in the E–Service Context," *MIS Quarterly* (37:3), pp. 777-794.