



## AN ENHANCED FEAR APPEAL RHETORICAL FRAMEWORK: LEVERAGING THREATS TO THE HUMAN ASSET THROUGH SANCTIONING RHETORIC

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# **Appendix A**

## Fear Appeal Rhetoric

### Password Theft Fear Appeal (Password Change Response)

There have been frequent recent reports of increased threats to our computers and to data stored on the network. Our computers may be under attack by individuals and software designed to capture the password you use to log you into the network. Hackers can now use various technologies and techniques to capture or guess your password so they can gain access to your files.

Changing your password more frequently is an easy and effective way to counter this threat and protect your personal computer and your workplace data. You should use a "strong" password of at least eight characters that includes letters, numbers, and special characters. It is also recommended that each employee changes his password this week, and remembers to change it frequently. Further information about passwords is available on our website.

By following these few basic steps, you can help protect the city and your colleagues from damage that could result from data theft and system compromise. However, by failing to take these recommended steps, you are violating policy and letting down your peers and administrators. Further, failure to follow the recommended steps may result in sanctions (punishment)—some of which may be swift and serious, depending on the nature of the violation.

## USB Theft Fear Appeal (USB Usage Response)

There have been frequent recent reports of increased threats to our computers and to data stored on the network. Sensitive city data may fall into the wrong hands because city workers do not encrypt data files before taking sensitive data home on USB sticks. If the stick is lost or

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stolen, sensitive data that is not encrypted could compromise the security and privacy of this data. If unauthorized persons gained access to that data, it could allow them to improperly use that data.

Encrypting sensitive data files before transporting it on USB sticks is an easy and effective way to counter this threat and protect your workplace data. You should use the encryption process established by ITS before copying the data to the USB stick, or do not copy any sensitive data to USB sticks. Further information about encryption is available on our website.

By following these few basic steps, you can help protect the city and your colleagues from damage that could result from data theft and system compromise. However, by failing to take these recommended steps, you are violating policy and letting down your peers and administrators. Further, failure to follow the recommended steps may result in sanctions (punishment)—some of which may be swift and serious, depending on the nature of the violation.

## Data Theft from Not Logging off Fear Appeal (Logging Off Response)

There have been frequent recent reports of increased threats to our computers and to data stored on the network. Sensitive city data may fall into the wrong hands because city workers do not always log off or lock workstations before walking away. If the wrong person accessed sensitive data on a workstation that was logged into, it could compromise the security and privacy of this data. If unauthorized persons gained access to that data, it could allow them to improperly use that data.

Always logging off or locking every workstation before walking away is an easy and effective way to counter this threat and protect your workplace data. You should routinely log off or lock workstations before leaving them, even for just a minute. Further information about security is available on our website.

By following these few basic steps, you can help protect the city and your colleagues from damage that could result from data theft and system compromise. However, by failing to take these recommended steps, you are violating policy and letting down your peers and administrators. Further, failure to follow the recommended steps may result in sanctions (punishment)—some of which may be swift and serious, depending on the nature of the violation.

# **Appendix B**

## Model Validation

Based on the guidance of Gefen and Straub (2005), the following discussion is intended to articulate the PLS validation process used to establish factorial validity and reliability for the measurement model. First, convergent validity was assessed by examining the loading of indicators on their respective latent constructs. All of the indicator loadings (see Table B1) were significant at either the .05 or .005 level, suggesting that convergent validity is sufficiently demonstrated. As a secondary test of convergent validity, Fornell and Larcker (1981) suggest that the average variance extracted (AVE), the amount of variance observed by a latent construct's measurement items, should be greater than or equal to 0.50. As indicated in Table B2, the AVE values for all latent constructs are in excess of 0.50, thereby demonstrating a high degree of convergent validity.

As depicted in Table B3, the difference in loadings between an item and its intended construct and that of any other construct was at least 0.10, thereby suggesting a high degree of discriminant validity. Gefen and Straub also contend that discriminant validity is demonstrated if the square root of each construct's AVE is greater than the interconstruct correlations. As depicted in Table B4, these conditions have also been met, thereby further supporting the notion that the independent construct indicators discriminate well.

Finally, reliability of the scales was determined via composite reliability scores provided in the PLS output. Fornell and Larker and Gefen and Straub contend that composite reliability scores in excess of 0.70 demonstrate an acceptable level of construct measurement reliability. As indicated in Table B4, this condition has been met.

Table B1. T-Statistics for Convergent Validity							
Construct	Indicator	T-Statistic					
	TSEV1 🗕 TSEV	95.31***					
Threat Severity	TSEV2 ← TSEV	226.01***					
	TSEV3 ← TSEV	115.96***					
	TSUS1 🗕 TSUS	2.31*					
Threat Susceptibility	TSUS2 🗕 TSUS	3.07*					
	TSUS3 🗕 TSUS	2.87*					
	SEFF1	100.81***					
Self-Efficacy	SEFF2 🗲 SEFF	183.97***					
	SEFF3 🗲 SEFF	63.93***					
	RESP1 🗕 RESP	86.78***					
Response Efficacy	RESP2 🗕 RESP	115.45***					
	RESP3 🗲 RESP	37.17***					
	FSEV1 ← FSEV	3.49*					
Formal Sanction Severity	FSEV2 ← FSEV	4.49*					
	FSEV3 ← FSEV	4.25*					
	ISEV1 🗲 ISEV	60.25***					
Informal Sanction Severity	ISEV2 ← ISEV	24.16***					
	ISEV3 ← ISEV	32.47***					
	FCRT1 🗲 FCRT	191.82***					
Formal Sanction Certainty	FCRT2 🗕 FCRT	168.99***					
	FCRT3 🗲 FCRT	125.61***					
	ICRT1← ICRT	32.23***					
Informal Sanction Certainty	ICRT2 ← ICRT	82.01***					
	ICRT3 🗲 ICRT	72.32***					
	SCEL1 ← SCEL	12.54**					
Sanction Celerity	SCEL2 ← SCEL	12.39**					
	SCEL3 ← SCEL	13.40**					
	CINT1 <del>(</del> CINT	85.44***					
Compliance Intention	CINT2 🗲 CINT	85.47***					
	CINT3   CINT	36.35***					

\*p < 0.05; \*\*p < 0.01; \*\*\*p < 0.005

Table B2. AVE Scores							
Construct	AVE						
Threat Severity	0.9283						
Threat Susceptibility	0.7487						
Self-Efficacy	0.9180						
Response Efficacy	0.8354						
Formal Sanction Severity	0.8285						
Informal Sanction Severity	0.8788						
Formal Sanction Certainty	0.9510						
Informal Sanction Certainty	0.8410						
Sanction Celerity	0.7958						
Compliance Intention	0.8600						

Table B3. Cross Loadings of Measurement Items to Latent Constructs											
	Item	CINT	FCRT	FSEV	ICRT	ISEV	RESP	SCEL	SEFF	TSEV	TSUS
	CINT1	0.940	0.203	-0.112	0.305	0.210	0.434	0.148	0.413	0.354	-0.134
CINT	CINT2	0.947	0.206	-0.043	0.295	0.193	0.387	0.157	0.327	0.279	-0.092
	CINT3	0.893	0.216	-0.016	0.254	0.210	0.372	0.127	0.291	0.270	-0.071
	FCRT1	0.226	0.976	0.030	0.642	0.304	0.079	0.610	0.048	0.304	-0.045
FCRT	FCRT2	0.211	0.977	0.043	0.650	0.307	0.059	0.614	0.034	0.307	-0.025
	FCRT3	0.217	0.972	0.053	0.650	0.298	0.050	0.617	0.040	0.303	-0.039
	FSEV1	-0.022	0.183	0.761	0.241	0.303	-0.093	0.193	-0.118	-0.020	-0.018
FSEV	FSEV2	-0.066	0.019	0.976	0.116	0.288	-0.075	0.051	-0.129	-0.119	0.092
	FSEV3	-0.070	0.016	0.976	0.121	0.274	-0.093	0.052	-0.124	-0.141	0.086
	SCEL1	0.130	0.596	0.076	0.536	0.309	0.062	0.927	0.041	0.249	-0.123
SCEL	SCEL2	0.108	0.610	0.101	0.520	0.332	0.052	0.932	0.000	0.226	-0.145
 	SCEL3	0.145	0.606	0.099	0.532	0.343	0.067	0.941	0.026	0.247	-0.128
	ICRT1	0.250	0.549	0.149	0.879	0.379	0.120	0.457	0.077	0.240	-0.029
ICRT	ICRT2	0.286	0.661	0.118	0.934	0.481	0.129	0.547	0.098	0.324	-0.027
l	ICRT3	0.307	0.611	0.132	0.935	0.497	0.132	0.495	0.094	0.299	-0.034
·	ISEV1	0.213	0.280	0.258	0.448	0.928	0.211	0.327	0.110	0.256	0.085
ISEV	ISEV2	0.179	0.306	0.289	0.468	0.939	0.150	0.368	0.065	0.195	0.051
	ISEV3	0.222	0.289	0.297	0.481	0.944	0.201	0.316	0.111	0.213	0.072
	RESP1	0.400	0.037	-0.087	0.104	0.174	0.931	0.061	0.593	0.395	-0.036
RESP	RESP2	0.387	0.044	-0.102	0.106	0.197	0.945	0.076	0.511	0.384	-0.062
ĺ	RESP3	0.394	0.097	-0.058	0.173	0.184	0.862	0.147	0.437	0.340	-0.088
	SEFF1	0.356	0.021	-0.109	0.090	0.120	0.563	0.029	0.958	0.435	-0.031
SEFF	SEFF2	0.380	0.055	-0.126	0.111	0.098	0.557	0.046	0.969	0.429	-0.037
	SEFF3	0.342	0.045	-0.147	0.081	0.080	0.499	0.048	0.945	0.424	-0.065
	TSEV1	0.274	0.299	-0.123	0.291	0.212	0.366	0.268	0.424	0.961	0.002
TSEV	TSEV2	0.320	0.304	-0.107	0.310	0.229	0.408	0.275	0.448	0.976	-0.005
1	TSEV3	0.352	0.300	-0.121	0.310	0.240	0.405	0.262	0.422	0.951	-0.000
	TSUS1	0.067	0.113	0.060	0.058	0.092	-0.039	0.037	0.021	0.145	0.833
TSUS	TSUS2	0.026	0.046	0.080	0.043	0.055	-0.090	-0.055	-0.016	0.093	0.622
l	TSUS3	-0.091	-0.008	0.080	-0.022	0.095	-0.059	-0.111	-0.034	0.028	0.969
Table B	1 Reliahi	ility and I	ntercons	truct Cor	relations						
rabie 12-			Iterconot		Inte	r-Constru	uct Correla	ations			
Construc	ct CRel	CINT	FCRT	FSEV	SCEL	ICRT	ISEV	RESP	SEFF	TSEV	TSUS
CINT	0.949	0.927									1000
FCRT	0.983	0.224	0.975	+	+	+	+	+	+	+	
FSEV	0.000	-0.066	0.044	0.910	+	+	+	<b> </b>	+	+	!
	0.000	0.000	0.0	0.076	0.892	+		───	+	+	!
	0.001	0.100	0.020	0.070	0.546	0.917		───		───	
	0.056	0.000	0.004	0.1-0	0.340	0.017	0.027	───		───	
	0.900	0.221	0.005	0.301	0.359	0.497	0.301	- 014	<b></b>	───	<sup>-</sup>
RESP	0.930	0.431	0.005	-0.091	0.103	0.139	0.203	0.914		<u> </u>	ļ!
SEFF	0.971	0.376	0.042	-0.133	0.044	0.099	0.105	0.564	0.958		<u> </u>
TSEV	0.975	0.329	0.313	-0.121	0.279	0.316	0.238	0.409	0.449	0.963	
TSUS	0.903	-0.110	-0.040	0.078	-0.139	-0.033	0.075	-0.068	-0.047	-0.014	0.864

Bolded items are square root of average variance extracted (AVE); CRel = Composite Reliability

### References

Fornell, C., and Larcker, D. F. 1981. "Evaluating Structural Equations with Unobservable Variables and Measurement Error," *Journal of Marketing Research* (18:1), pp. 39-50.

Gefen, D., and Straub, D. 2005. "A Practical Guide to Factorial Validity Using PLS-graph: Tutorial and Annotated Example," *Communications of the AIS* (16:5), pp. 91-109.

# **Appendix C**

# Scales and Instrument Items (for Password Theft Threat Fear Appeal)

### Section 1: General Purpose

Think about your usage and maintenance responsibilities for a specific computer system. Please select a single score from 1 to 5 where, 1 means you strongly disagree with the statement, and 5 means you strongly agree with the statement.

		Strongly Disagree		Neutral	Strongly Agree	
		(1)	(2)	(3)	(4)	(5)
1.	I maintain important data on a specific computer or device					
2.	I am responsible for the detection, prevention, and/or removal of threats on that computer					
3.	I am concerned for the protection of the data on that computer					

### Section 2: Password Threat Concerns

The following statements concern passwords and password protection. Please select a single score from 1 to 5 where 1 means you strongly disagree with the statement and 5 means you strongly agree with the statement.

Tre	at Severity (reflective)			
4.	If my password was stolen, the consequences would be severe (TSEV1)			
5.	If my password was stolen, the consequences would be serious (TSEV2)			
6.	If my password was stolen, the consequences would be significant (TSEV3)			
Thr	eat Susceptibility (reflective)			
7.	My password is at risk of being stolen (TSUS1)			
8.	It is likely that my password will be stolen (TSUS2)			
9.	It is possible that my password will be stolen (TSUS3)			

		Strongly Disagree (1)	(2)	Neutral (3)	(4)	Strongly Agree (5)
Sel	f-Efficacy (reflective)					
10.	Changing my password is easy to do (SEFF1)					
11.	Changing my password is convenient to do (SEFF2)					
12.	I am able to change my password without much effort (SEFF3)				Ш	
Re	sponse Efficacy (reflective)					
13.	Changing my password works for protection (RESP1)					
14.	Changing my password is effective or protection (RESP2)					
15.	By changing my password, my password is more likely to be protected (RESP3)					
Inte	ention to Comply with Recommended Protective Strategies (re	flective)				
16.	I intent to change my password within the next week (CINT1)					
17.	I predict I will change my password within the next week (CINT2)					
18	I plan to change my password within the next week (CINT3)					
Foi	rmal Sanctions – Certainty (reflective)					
19.	It is likely that I would be formally sanctioned (punished) if manage- ment learned that I didn't change my password regularly (FCRT1)					
20.	I would receive sanctions if I didn't change my password regularly (FCRT2)					
21.	It is likely that I would be sanctioned if management learned that I didn't change my password regularly (FCRT3)					
Foi	rmal Sanctions – Severity (reflective)					
22.	It would create a problem in my life if I were formally reprimanded for not changing my password regularly (FSEV1)					
23.	It would be a problem if I received sanctions for not changing my password regularly (FSEV2)					
24.	It would create a problem in my life if I were formally sanctioned for not changing my password regularly (FSEV3)					
Infe	ormal Sanctions – Certainty (reflective)					
25.	It is likely that I would lose the respect and good opinion of my colleagues for not changing my password regularly (ICRT1)					
26.	It is likely that my career would be adversely affected if management learned that I didn't change my password regularly (ICRT2)					
27.	It is likely that I would lose the respect and good opinion of my manager for not changing my password regularly (ICRT3)					

		Strongly Disagree		Neutral		Strongly Agree
		(1)	(2)	(3)	(4)	(5)
Info	ormal Sanctions – Severity (reflective)					
28.	It would create a problem in my life if my career was adversely affected for not changing my password regularly (ISEV1)					
29.	It would create a problem in my life if I lost the respect and good opinion of my colleagues for not changing my password regularly (ISEV2)					
30.	It would create a problem in my life if I lost the respect of my manager for not changing my password regularly (ISEV3)					
Sar	nction Celerity (reflective)					
31.	The punishment from policy non-compliance would be swift (ICEL1)					
32.	I would be punished quickly for policy non-compliance (ICEL2)					
33.	The sanctions (punishments) I would receive at work from policy non- compliance would be delivered quickly (ICEL3)					

### Section 3: Demographic Information

The demographic information in this section will only be used in aggregate form and will not be used to identify individual respondents. Please select one item in each category. Experience refers to your experience using computer passwords.

Gender	male (2)	Experience	< 6 months	Age	18 to 29
	female (1)		6 months to 12 months		30 t0 39
			> 1 year to 2 years		40 to 49
			> 2 years to 3 years		50 to 59
			> 3 years		60 and over
Education	high school some college bachelor's degree master's degree doctorate other	e			

Thank you for participating in this study.