

## MEANINGFUL HEALTHCARE SECURITY: DOES MEANINGFUL-USE ATTESTATION IMPROVE INFORMATION SECURITY PERFORMANCE?

**Juhee Kwon**

Department of Information Systems, College of Business, City University of Hong Kong,  
Hong Kong SAR, CHINA {kwon.juhee@gmail.com}

**M. Eric Johnson**

Owen Graduate School of Management, Vanderbilt University,  
Nashville, TN 37203 U.S.A. {m.eric.johnson@owen.vanderbilt.edu}

### Appendix A

#### Theories in Certifications

Authors	Certification	Theory	Dependent Variable	Findings
Foster and Gutierrez 2013	Mexican Clean Industry Program	Signaling theory	Capital markets' response	Voluntary certifications can play an important role in the revelation of information about firm costs of compliance that can increase the efficacy of command and control regulation.
Oezpolat et al. 2013	Third-Party Assurance Seals	Signaling theory	Purchase conversion and purchase	The presence of the assurance seal increases the likelihood of purchase conversion.
Yeung et al. 2011	ISO 9000 Quality Management System	Institutional theory	CEO cash compensation rate and stock options	The CEOs' total cash compensation was positively adjusted when their firms received ISO 9000 certification, and they received higher-value stock options when their firms embarked on ISO 9000 certification.
Levine and Toffel 2010	ISO 9000 Quality Management System	Organizational learning theory	Annual earning, injury rates, sales, payroll, and average annual earnings.	ISO 9001 adopters subsequently had far lower organizational injury rates and higher outcomes (i.e., annual earning, growth rates for sales, payroll, and average annual earnings).
Gao et al. 2010	Capability Maturity Model	Signaling theory	The number of IT service exports	A software service provider gains more from certification in terms of its software exports when its service offerings are diversified.
Arimura et al. 2008	ISO14001 Environmental Management	Voluntary organizational learning	Manufacturing facilities' environmental performance	ISO14001 reduces the three factors: natural resource use, solid waste generation, and wastewater effluent.
Graffin and Ward 2010	Third-Party Certifications	Signaling theory	Reputation and performance	Certifications can influence an actor's reputation by reducing performance standard uncertainty rather than just technical uncertainty.

Authors	Certification	Theory	Dependent Variable	Findings
Benner and Veloso 2008	ISO 9000 Quality Management System	Organizational learning and institutional theory	Financial performance	While performance advantages accrue for earlier adopters in an industry, they are competed away over time for later adopters.
Boiral 2007	ISO 14001 Environmental Management	Grounded theory	Standards integration and assimilation	Adopting the ISO 14001 system can have an ambiguous effect on environmental management practices and performances, because the documentation required by these standards seems to make an organization more rigid and bureaucratic.
Hwang et al. 2006	ISO 9001 Quality Certificates	Game theory	A supplier's quality	Certification regimes outperform appraisal regimes if inspection costs are low.
Toffel 2006	ISO 14001 Environmental Management	Signaling theory and organizational learning	Environmental performance (toxic emissions)	ISO 14001 has attracted companies with superior environmental performance, and that adoption leads to further performance improvement.
Corbett et al. 2005	ISO 9000 Quality Management System	Organizational learning theory	Financial performance	ISO 9000 certification was indeed followed by significant abnormal improvements in financial performance.
Naveh and Erez 2004	ISO 9002 Quality Assurance Standard	Organizational learning theory	Cost of non-quality (repair time ratio) and productivity (the standard time per product)	ISO 9000 positively affected attention to detail but negatively affected innovation.
Terziovski et al. 2003	ISO 9000 Quality Management System	Organizational learning theory	Warranty claims cost, on time delivery rate, errors, defects, and productivity	There is a significant and positive relationship between the manager's motives for adopting ISO 9000 certification and business performance.
Benner and Tushman 2002	ISO 9000 Quality Management System	A theory of quality management	Exploitative and exploratory innovation (the number of patents)	The extent of process management activities in a firm was associated with an increase in both exploitative innovations that built on existing firm knowledge and an increase in exploitation's share of total innovations.
Hendricks and Singhal 2001	Quality Management Programs	Organizational learning theory	Stock price	Effective implementation of TQM principles leads to significant wealth creation. Long-term positive abnormal returns are observed.
King and Lenox 2000	ISO 14001 Environmental Management	Organizational learning theory	Environmental performance (emission rate)	The adoption of ISO9001 is associated with ISO140001 adoption and pollution prevention.
Anderson et al. 1999	ISO 9000 Quality Management System	Organizational learning and signaling theory	The amount of exports	ISO 9000 works as a credible public signal of effective quality management practices rather than regulatory compliance.
Terziovski et al. 1996	ISO 9000 Quality Management System	Organizational learning theory	Growth in sales	Significantly positive effect on organizational performance in the presence of a TQM environment has been observed.
Hendricks and Singhal 1997	Quality Awards	Organizational learning theory	Operating income, sales, the ratio of capital expenditure	Firms that have won quality awards outperform a control sample on operating income-based measures.
Hendricks and Singhal 1996	Quality Awards	Cost-benefit analysis	Stock price	Producing higher conformance quality products is always less costly than producing low conformance quality product; the stock market reacts positively to winning quality award announcements.

# Appendix B

## Breach Description and Type

Date Made Public:	January 17, 2013
Company:	Medical Center
Location:	Texas
Type of breach:	HACK
Records Breached:	2,988
Total Records:	2,988
<p>An employee's computer was found to contain malware. The malware infection began on May 21, 2012 and was discovered on November 15, 2012. Files stored on the computer contained billing information with patient names, Social Security numbers, account numbers, medical record numbers, dates of birth, gender, treatment dates, insurance provider names, and account balances.</p> <p><i>Information Source: HHS via PHIPrivacy.net</i></p>	
Date Made Public:	July 17, 2012
Company:	Medical Center
Location:	California
Type of breach:	PORT
Records Breached:	3,900
Total Records:	3,900
<p>An unencrypted thumb drive was lost on May 7 and discovered missing on May 8. It contained the names, account numbers, diagnoses, dates of admission and discharge, physician's name, account numbers, and medical record numbers of patients. It is unclear if only one Medical Center in California was affected, and if so, which one. The incident was posted on the HHS website on June 8.</p> <p><i>Information Source: HHS via PHIPrivacy.net</i></p>	
Date Made Public:	October 11, 2013
Company:	Hospital
Location:	Virginia
Type of breach:	INSD
Records Breached:	3,700
Total Records:	3,700
<p>Two dishonest nurse aides gathered information from at least 12 patients in order to file fraudulent tax returns. The breach occurred between September of 2011 and April of 2013. Some of the patients were from Sentara Virginia Beach General Hospital. The nurses' aides were indicted on charges of conspiracy to defraud the government.</p> <p><i>Information Source: HHS via PHIPrivacy.net</i></p>	

**External Breach**

**Accidental Internal Breach**

**Malicious Internal Breach**

# Appendix C

## Correlations in the DID Sample for the Short-Term Effect

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	ToI	VIF
<b>Breach Information</b>														
(1) External	1.00												0.41	2.41
(2) Accidental Internal	<b>0.07</b>	1.00											0.44	2.28
(3) Malicious Internal	0.02	<b>0.24</b>	1.00										0.67	1.48
(4) InBreachCost	<b>0.66</b>	<b>0.57</b>	<b>0.46</b>	1.00									0.23	4.38
<b>Hospital Information</b>														
(5) NofBeds	<b>0.14</b>	<b>0.11</b>	<b>0.17</b>	<b>0.23</b>	1.00								0.41	2.44
(6) InOexp	0.02	<b>0.05</b>	0.01	<b>0.03</b>	<b>0.52</b>	1.00							0.65	1.53
(7) ISPlan	<b>0.04</b>	<b>0.04</b>	0.00	<b>0.04</b>	<b>0.13</b>	<b>0.19</b>	1.00						0.87	1.15
(8) Academic	<b>0.17</b>	<b>0.14</b>	<b>0.10</b>	<b>0.22</b>	<b>0.50</b>	<b>0.20</b>	<b>0.03</b>	1.00					0.72	1.39
(9) Metro	<b>0.11</b>	<b>0.10</b>	<b>0.10</b>	<b>0.16</b>	<b>0.48</b>	<b>0.35</b>	<b>0.18</b>	<b>0.20</b>	1.00					
<b>Healthcare Systems</b>														
(10) Security	<b>0.07</b>	<b>0.07</b>	0.00	<b>0.07</b>	<b>0.20</b>	<b>0.17</b>	<b>0.22</b>	<b>0.10</b>	<b>0.18</b>	1.00			0.78	1.28
(11) Strategic IT	<b>0.09</b>	<b>0.11</b>	<b>0.10</b>	<b>0.15</b>	<b>0.42</b>	<b>0.31</b>	<b>0.30</b>	<b>0.23</b>	<b>0.33</b>	<b>0.47</b>	1.00		0.33	3.04
(12) Hospital Admin	<b>0.06</b>	<b>0.08</b>	<b>0.08</b>	<b>0.11</b>	<b>0.40</b>	<b>0.27</b>	<b>0.28</b>	<b>0.19</b>	<b>0.32</b>	<b>0.47</b>	<b>0.73</b>	1.00	0.42	2.37
(13) Clinical Operation	<b>0.11</b>	<b>0.14</b>	<b>0.10</b>	<b>0.18</b>	<b>0.58</b>	<b>0.44</b>	<b>0.30</b>	<b>0.26</b>	<b>0.40</b>	<b>0.40</b>	<b>0.74</b>	<b>0.66</b>	0.32	3.17

Notes: 6,028 observations. Bold represents statistically significant correlation coefficients with  $p < 0.05$ .

# Appendix D

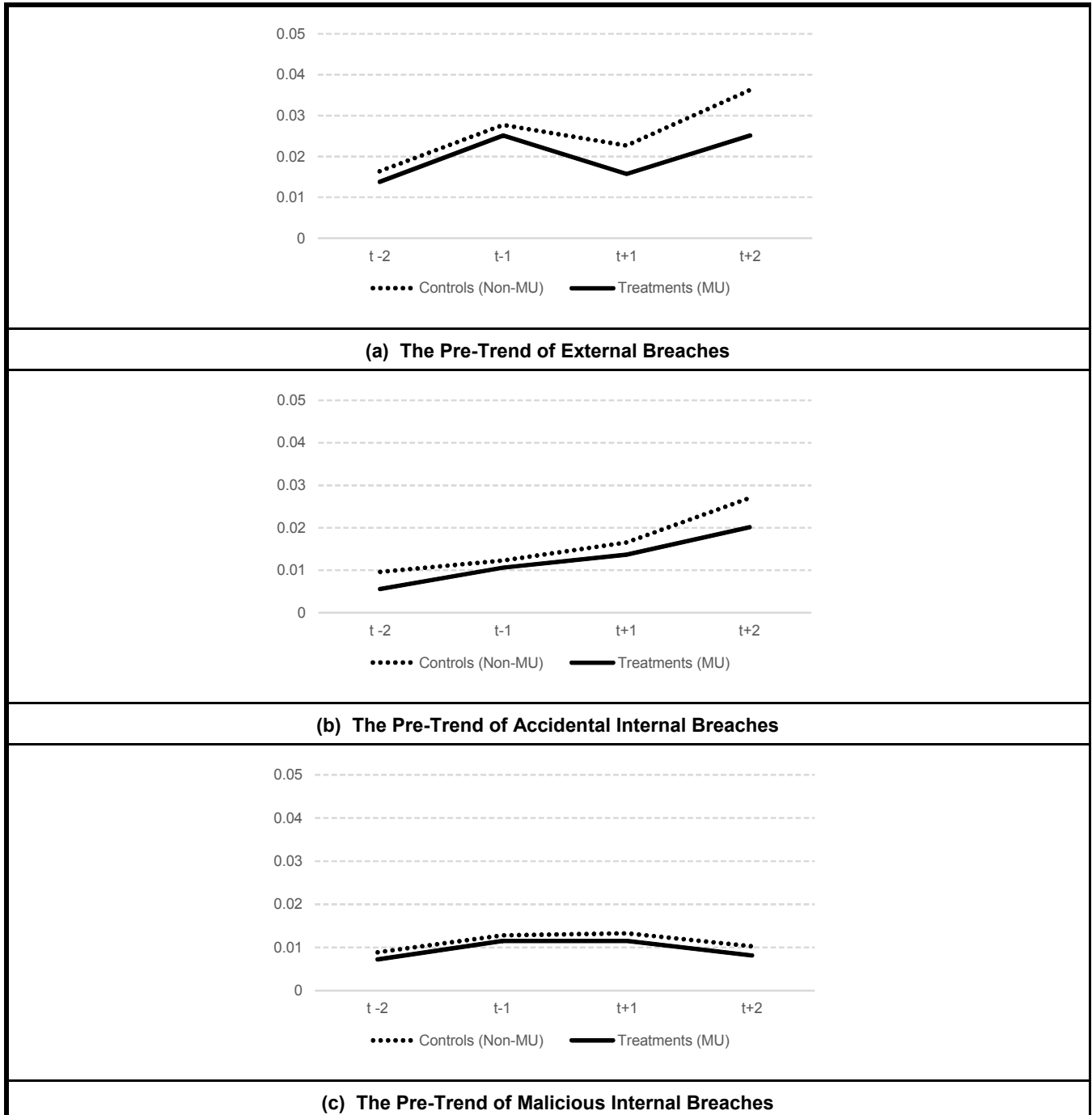
## Correlations in the DID Sample for the Long-Term Effect

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	ToI	VIF
<b>Breach Information</b>														
(1) External	1.00												0.32	3.11
(2) Accidental Internal	<b>0.07</b>	1.00											0.45	2.21
(3) Malicious Internal	0.01	<b>0.25</b>	1.00										0.62	1.61
(4) InBreachCost	<b>0.66</b>	<b>0.58</b>	<b>0.44</b>	1.00									0.19	5.39
<b>Hospital Information</b>														
(5) NofBeds	<b>0.15</b>	<b>0.10</b>	<b>0.16</b>	<b>0.21</b>	1.00								0.42	2.40
(6) InOexp	0.00	<b>0.04</b>	0.00	0.01	<b>0.49</b>	1.00							0.70	1.42
(7) ISPlan	<b>0.05</b>	<b>0.04</b>	0.01	<b>0.04</b>	<b>0.15</b>	<b>0.20</b>	1.00						0.86	1.16
(8) Academic	<b>0.17</b>	<b>0.13</b>	<b>0.08</b>	<b>0.21</b>	<b>0.49</b>	<b>0.17</b>	<b>0.04</b>	1.00					0.73	1.38
(9) Metro	<b>0.12</b>	<b>0.10</b>	<b>0.10</b>	<b>0.16</b>	<b>0.49</b>	<b>0.32</b>	<b>0.20</b>	<b>0.21</b>	1.00				0.72	1.40
<b>Healthcare Systems</b>														
(10) Security	<b>0.08</b>	<b>0.07</b>	0.01	<b>0.08</b>	<b>0.21</b>	<b>0.15</b>	<b>0.24</b>	<b>0.08</b>	<b>0.18</b>	1.00			0.73	1.38
(11) Strategic IT	<b>0.10</b>	<b>0.10</b>	<b>0.10</b>	<b>0.15</b>	<b>0.41</b>	<b>0.27</b>	<b>0.31</b>	<b>0.24</b>	<b>0.34</b>	<b>0.48</b>	1.00		0.34	2.93
(12) Hospital Admin	<b>0.06</b>	<b>0.08</b>	<b>0.07</b>	<b>0.11</b>	<b>0.40</b>	<b>0.25</b>	<b>0.29</b>	<b>0.18</b>	<b>0.32</b>	<b>0.47</b>	<b>0.72</b>	1.00	0.43	2.35
(13) Clinical Operation	<b>0.13</b>	<b>0.14</b>	<b>0.11</b>	<b>0.19</b>	<b>0.59</b>	<b>0.40</b>	<b>0.32</b>	<b>0.27</b>	<b>0.41</b>	<b>0.41</b>	<b>0.74</b>	<b>0.65</b>	0.33	3.07

Notes: 4,424 observations. Bold represents statistically significant correlation coefficients with  $p < 0.05$ .

# Appendix E

## The Pre-Trends of Data Breaches in the Matched Sample



# Appendix F

## The Short-Term Effect in the DID Sample (Attestation Date: 2011–2012)

	External			Accidental Internal		
	Model (1)	Model (2)	Model (3)	Model (1)	Model (2)	Model (3)
<b>DID Factors</b>						
Treat			0.428 (0.356)			-0.829** (0.316)
AfterMU	0.013 (0.01)	0.018* (0.01)	0.658 (0.565)	-0.012 (0.008)	-0.015* (0.008)	-1.586*** (0.468)
Treat × AfterMU	<b>-0.022***</b> (0.008)	<b>-0.019**</b> (0.008)	<b>-1.493***</b> (0.481)	<b>0.017*</b> (0.009)	<b>0.019**</b> (0.009)	<b>1.148**</b> (0.410)
<b>Breach Information</b>						
External		-0.113*** (0.030)	0.053 (0.888)		-0.015 (0.025)	1.133 (0.601)
Accidental Internal		0.097*** (0.026)	-0.087 (0.788)		-0.313*** (0.021)	0.743 (0.443)
Malicious Internal		0.013 (0.021)	-15.603 (677.900)		-0.132*** (0.020)	-1.423 (1.059)
InBreachCost		-0.003 (0.002)	0.091 (0.064)		0.004*** (0.002)	-0.030 (0.036)
<b>Hospital Information</b>						
NofBeds	-0.124 (0.108)	-0.100 (0.106)	0.878 (0.659)	-0.164*** (0.039)	-0.152*** (0.037)	-0.784 (0.581)
InOexp	-0.011*** (0.003)	-0.013*** (0.003)	-0.009 (0.047)	0.009*** (0.002)	0.007*** (0.002)	-0.005 (0.029)
ISPlan	0.080** (0.031)	0.072** (0.031)	1.324*** (0.366)	-0.023 (0.030)	-0.025 (0.029)	-0.180 (0.447)
Academic			-0.030 (0.384)			0.882** (0.264)
Metro			1.123*** (0.411)			1.133** (0.330)
Security	0.004* (0.003)	0.004* (0.002)	-0.138** (0.055)	0.007*** (0.002)	0.003* (0.002)	0.032 (0.042)
Strategic IT	0.001 (0.002)	0.001 (0.002)	0.062 (0.066)	-0.009*** (0.002)	-0.009*** (0.002)	-0.021 (0.055)
HospitalAdmin	0.000 (0.001)	0.000 (0.001)	0.048 (0.039)	0.001 (0.001)	0.004*** (0.001)	-0.041 (0.030)
ClinicalOperation	0.001 (0.000)	0.001 (0.000)	0.042* (0.025)	0.002* (0.001)	0.001 (0.001)	0.093** (0.021)
<b>Meaningful-Use Attestation Year</b>						
MU2012			-0.044 (0.329)			-1.200** (0.230)
<b>Other Information</b>						
Year Dummies	Yes	Yes	Yes	Yes	Yes	Yes
Hospital Fixed effects	Yes	Yes	No	Yes	Yes	No
Clustered standard errors	Yes	Yes	No	Yes	Yes	No
Observations	4,424	4,424	4,424	4,424	4,424	4,424
R <sup>2</sup>	0.365	0.383	0.025	0.409	0.465	0.043
Max-rescaled R <sup>2</sup>			0.148			0.179
-2Log L			690.590			1037.070

Notes. Standard errors are in parentheses. \*Significant at  $p < 0.1$ , \*\*Significant at  $p < 0.05$ , \*\*\*Significant at  $p < 0.01$ .

## References

- Anderson, S. W., Daly, J. L., and Johnson, M. F. 1999. "Why Firms Seek ISO 9000 Certification: Regulatory Compliance or Competitive Advantage?," *Production and Operations Management* (8:1), pp. 28-43.
- Arimura, T. H., Hibiki, A., and Katayama, H. 2008. "Is a Voluntary Approach an Effective Environmental Policy Instrument? A Case for Environmental Management Systems," *Journal of Environmental Economics and Management* (55:3), pp. 281-295.
- Benner, M. J., and Tushman, M. 2002. "Process Management and Technological Innovation: A Longitudinal Study of the Photography and Paint Industries," *Administrative Science Quarterly* (47:4), pp. 676-706.
- Benner, M. J., and Veloso, F. M. 2008. "ISO 9000 Practices and Financial Performance: A Technology Coherence Perspective," *Journal of Operations Management* (26:5), pp. 611-629.
- Boiral, O. 2003. "ISO 9000: Outside the Iron Cage," *Organization Science* (14:6), pp. 720-737.
- Boiral, O. 2007. "Corporate Greening through ISO 14001: A Rational Myth?," *Organization Science* (18:1), pp. 127-146.
- Corbett, C. J., Montes-Sancho, M. J., and Kirsch, D. A. 2005. "The Financial Impact of ISO 9000 Certification in the United States: An Empirical Analysis," *Management Science* (51:7), pp. 1046-1059.
- Foster, A. D., and Gutierrez, E. 2013. "The Informational Role of Voluntary Certification: Evidence from the Mexican Clean Industry Program," *American Economic Review* (103:3), pp. 303-308.
- Gao, G. D., Gopal, A., and Agarwal, R. 2010. "Contingent Effects of Quality Signaling: Evidence from the Indian Offshore IT Services Industry," *Management Science* (56:6), pp. 1012-1029.
- Graffin, S. D., and Ward, A. J. 2010. "Certifications and Reputation: Determining the Standard of Desirability Amidst Uncertainty," *Organization Science* (21:2), pp. 331-346.
- Hendricks, K. B., and Singhal, V. R. 1996. "Quality Awards and the Market Value of the Firm: An Empirical Investigation," *Management Science* (42:3), pp. 415-436.
- Hendricks, K. B., and Singhal, V. R. 1997. "Does Implementing an Effective TQM Program Actually Improve Operating Performance? Empirical Evidence from Firms That Have Won Quality Awards," *Management Science* (43:9), pp. 1258-1274.
- Hendricks, K. B., and Singhal, V. R. 2001. "The Long-Run Stock Price Performance of Firms with Effective Tqm Programs," *Management Science* (47:3), pp. 359-368.
- Hwang, I., Radhakrishnan, S., and Su, L. X. 2006. "Vendor Certification and Appraisal: Implications for Supplier Quality," *Management Science* (52:10), pp. 1472-1482.
- King, A. A., and Lenox, M. J. 2000. "Industry Self-Regulation Without Sanctions: The Chemical Industry's Responsible Care Program," *Academy of Management Journal* (43:4), pp. 698-716.
- Levine, D. I., and Toffel, M. W. 2010. "Quality Management and Job Quality: How the ISO 9001 Standard for Quality Management Systems Affects Employees and Employers," *Management Science* (56:6), pp. 978-996.
- Naveh, E., and Erez, M. 2004. "Innovation and Attention to Detail in the Quality Improvement Paradigm," *Management Science* (50:11), pp. 1576-1586.
- Oezpolat, K., Gao, G., Jank, W., and Viswanathan, S. 2013. "The Value of Third-Party Assurance Seals in Online Retailing: An Empirical Investigation," *Information Systems Research* (24:4), pp. 1100-1111.
- Terziovski, M., Power, D., and Sohal, A. S. 2003. "The Longitudinal Effects of the ISO 9000 Certification Process on Business Performance," *European Journal of Operational Research* (146:3), pp. 580-595.
- Terziovski, M., Sohal, A. S., and Samson, D. 1996. "Best Practice Implementation of Total Quality Management: Multiple Cross-Case Analysis of Manufacturing and Service Organizations," *Total Quality Management* (7:5), pp. 459-481.
- Toffel, M. W. 2006. "Resolving Information Asymmetries in Markets: The Role of Certified Management Programs," Working Paper, Harvard Business School.
- Yeung, A. C. L., Lo, C. K. Y., and Cheng, T. C. E. 2011. "Behind the Iron Cage: An Institutional Perspective on ISO 9000 Adoption and CEO Compensation," *Organization Science* (22:6), pp. 1600-1612.